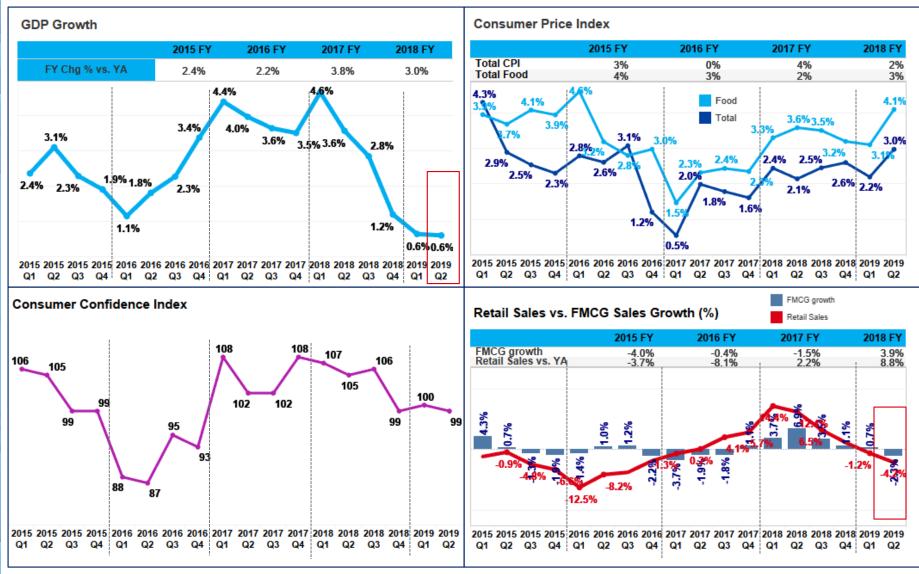


AGENDA

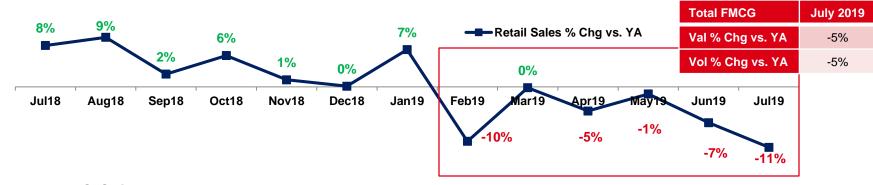
- (1) MACRO & FMCG OVERVIEW
- (2) BEVERAGE
- (3) FOOD
- (4) E-COMMERCE
- (5) SUMMARY



GDP GROWTH HAS YET TO SEE IMPROVEMENT, FACED WITH CONTINUED DROP IN CONFIDENCE & DECLINING RETAIL SALES IN FIRST HALF



WITH RETAIL SALES TAKING FURTHER HIT IN JULY 2019 ADMIST POLITICAL UNREST, FOLLOWING SUFFERING SALES WITH NEW ECOM LAW & TRADE WAR PRESSURES FROM FIRST HALF



"US-China trade war continues to bite as Hong Kong retail and tourism sectors take a hit" "Mainland's new e-commerce law which came into force on Jan 1 will also affect the "daigou" market" "The Hang Seng Index fell 1.7% at the close, with local property developers among the biggest losers."



https://www.scmp.com/news/hong-kong/hong-kong-economy/article/3012628/us-china-trade-war-continues-bite-hong-kong-retail



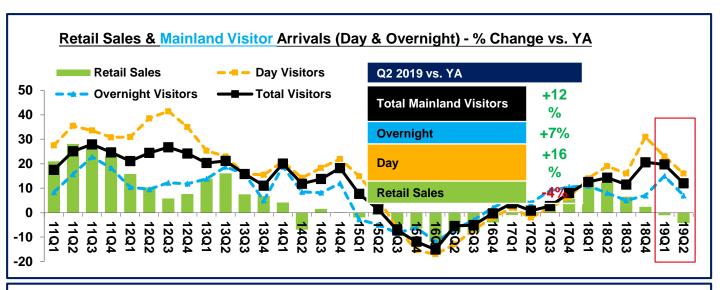
http://www.thestandard.com.hk/breaking-news.php?id=121165&sid=2



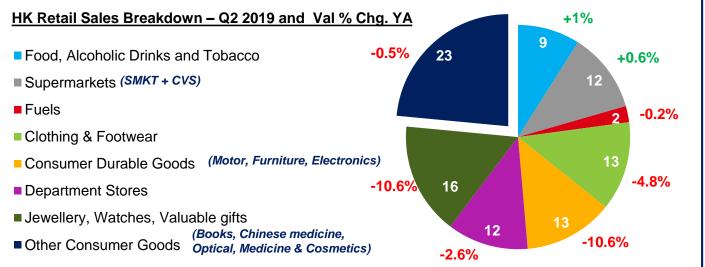
https://www.straitstimes.com/asia/eastasia/hong-kong-protests-send-stockslower-spark-scramble-for-cash

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DOWNTURNING TREND IN ARRIVALS, WITH JULY SUFFERING FURTHER IN TOTAL RETAIL. CONSUMER DURABLES / BIG TICKET ITEMS / DEPARTMENT SAW WORST DECLINE IN RETAIL







Supermarkets	+1%
Fuels	-0%
Clothing / Foot	-13%
Consumer Durable	-13%
Department	-10%

Val % Chg: JUL 2019 vs. YA

Food / Alcoholic

Jewellery // watch	-24%
Othor Coods	400/

Other Goods -10%

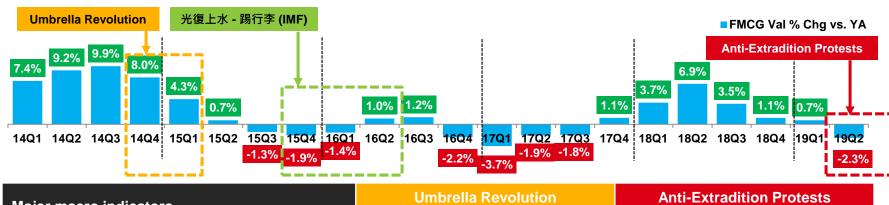
- Med & Cosmetics -16%

Source: HKSAR C&SD, HKTB

-2%

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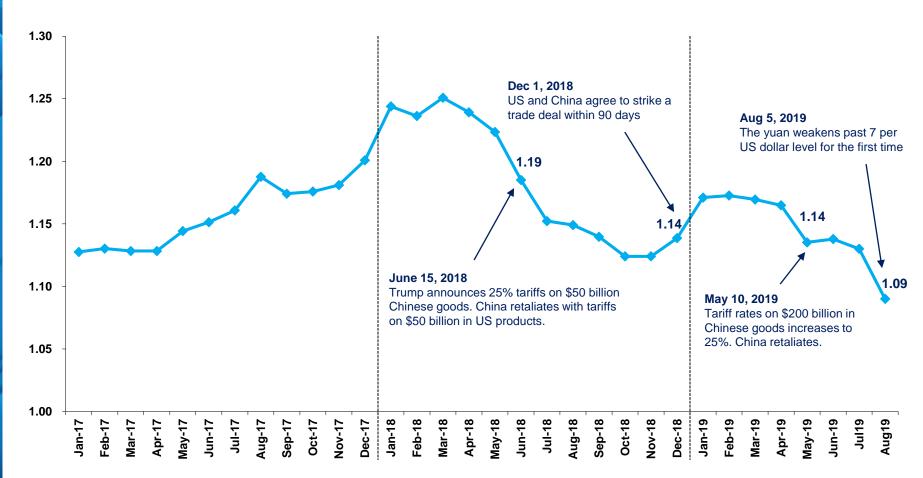
COMPARED TO 2014 REVOLUTION, JULY PROTESTS HIT MARKET DEEPER ON ALL ASPECTS GIVEN SCALE & NATURE OF PROTESTS, REBOUND LESS LIKELY TO OCCUR AS QUICKLY THIS TIME AS PREVIOUS EVENTS



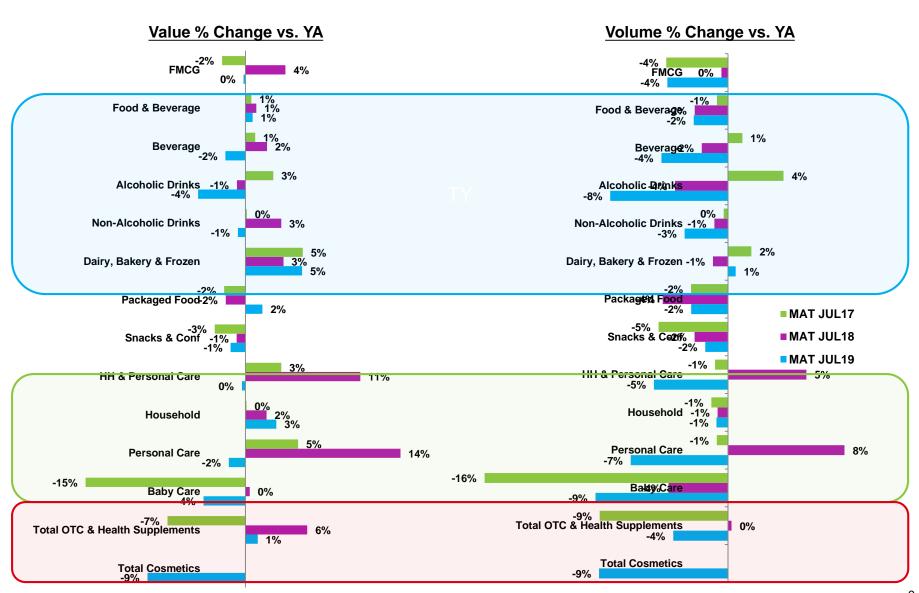
	-1.3% <mark>-1.9%</mark> ^{-1.4%}	-2.2% -3.7% -1.9% -1.8%	-2.3%
Major mad	ero indicators	Umbrella Revolution Oct 2014 – Dec 2014	Anti-Extradition Protests May 2019 – July 2019
	GDP growth rate / forecast	+2.6	-0.6% (Q3 2019 forecast)
(3)	Total Retail Sales - vs. YA	+0.2%	-6%
<u> </u>	Mainland Tourist Arrivals – vs. YA	+18%	+9%
\$	Exchange Rate (CN/HKD)	1.24 (ending Dec 2014)	1.13 (ending July 2019)
(p)	Hong Kong CCI	107 (Q4 2019 for reference)	99 (Q2 2019 for reference)
	FMCG Index – Value % Chg vs. YA	+7.5%	-3.7%
\int	Fastest growing - Val % Chg vs. YA	Cleansing mask // Facial Mask	Frozen Meat // Frozen Seafood
	Fastest declining – Val % Chg vs. YA	Lighting Device // Energy & Sports Drink	Cleansing mask // Infant Diapers // IMF

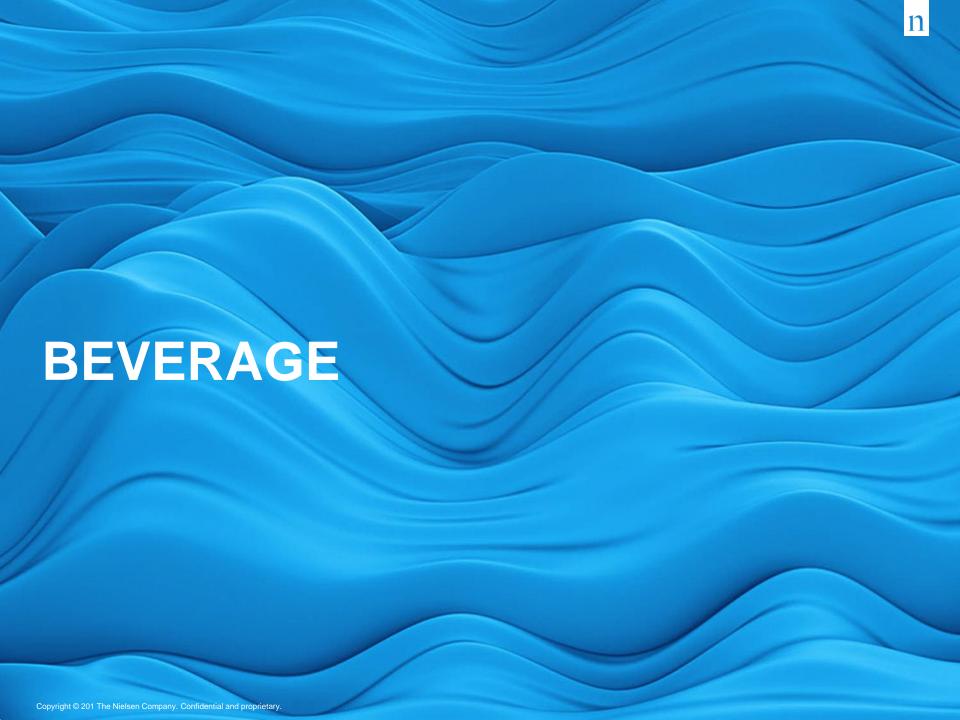
TRADE WAR ACTIVITIES ALSO AFFECTED EXCHANGE RATE UNFAVORABLY, EVIDENTLY SHRINKING TOURIST SALES

Exchange Rate (CN/HKD)- Monthly



FMCG INDEX (MAT JUL 2019)





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PACKAGED WATER, EHS, & SOYA DRINK SHOWED SALES INCREASE ACROSS 2 PERIODS

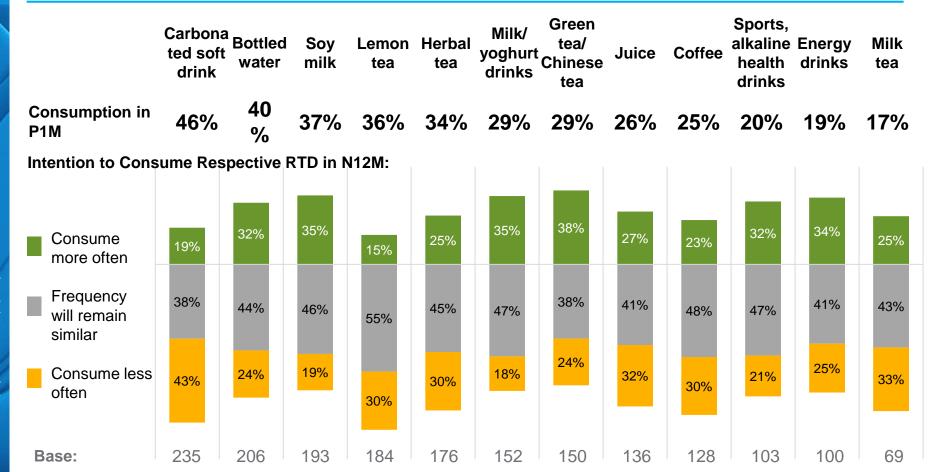
Prolonged and consistent weekly demonstrations across Hong Kong resulted in sharp

sales surges

	Jun-Jul19 vs YA % chg	Jul19 vs LM % chg
TOTAL BEVERAGE	-7.3%	8.3%
TOTAL Non-Alcoholic Beverage	-4.7%	14.5%
Carbonated Soft Drink	-9.8%	8.4%
Energy & Sports Drink	2.6%	33.0%
Flavoured Water	-83.4%	-15.8%
Instant Coffee	16.7%	-11.6%
Juice	-5.3%	8.0%
Juice Drink	-17.7%	8.2%
Packaged Water	0.1%	11.1%
Ready To Drink Coffee	-2.5%	31.0%
Ready To Drink Malt Drink	36.1%	-0.5%
Ready To Drink Tea	-8.5%	12.3%
Soya Drink	11.6%	4.4%
Теа	4.1%	-17.7%
Wellness Drink	-7.2%	34.3%
Yoghurt Drinks	-11.5%	6.0%
TOTAL Alcoholic Beverage	-13.5%	-7.0%
Beer	-7.7%	6.9%
Brandy	-14.1%	-15.4%
RTD Alcoholic Drinks	-35.3%	5.9%
Total Wine	-6.8%	-9.6%

CARBONATED SOFT DRINK IS THE HIGHEST-CONSUMING READY-TO-DRINK BEVERAGE HOWEVER IT IS EXPECTED TO HAVE A DECLINING TREND. CONSUMERS CONSIDER HEALTHIER AND LIGHTER OPTIONS SUCH AS SOY MILK, YOGURT DRINKS AND TEA.

READY-TO-DRINK BEVERAGE



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WAYS OF WINNING: BEVERAGE

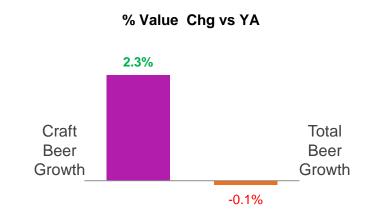
<u>Premium: brewed in small batches</u>

\$29.1 \$94.9 Total Craft Beer

Price premium

Total Craft Beer: +2% vs YA
Gwei·lo: +137% vs YA
Hong Kong Beer: +405% vs YA

Premiumization by tapping into consumers looking for a more unique beer w/ a modern & stylish "look & feel"



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WAYS OF WINNING: BEVERAGE

Innovation: Zero sugar + Fibre



Total Softdrink: -3% vs YA

Total Coke Plus: +209% vs YA

Innovation with premiumization by tapping into health conscious consumer market

Pack type: larger to smaller can



Total Energy: +6% vs YA

Total Monster 355ml: +23% vs YA

Downsizing from 473ml to 355ml while maintaining stable avg \$/L

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WAYS OF WINNING: BEVERAGE

Packaging design: Fun & Nostalgic/ Interactive/ Relevant

Local













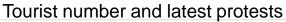
"Hong Kong theme" is a popular trend welcomed by consumers. Giving a feeling of "fun" & "nostalgia" Interactive packaging using technology (VR/ QR code) while cooperating with non FMCG industries

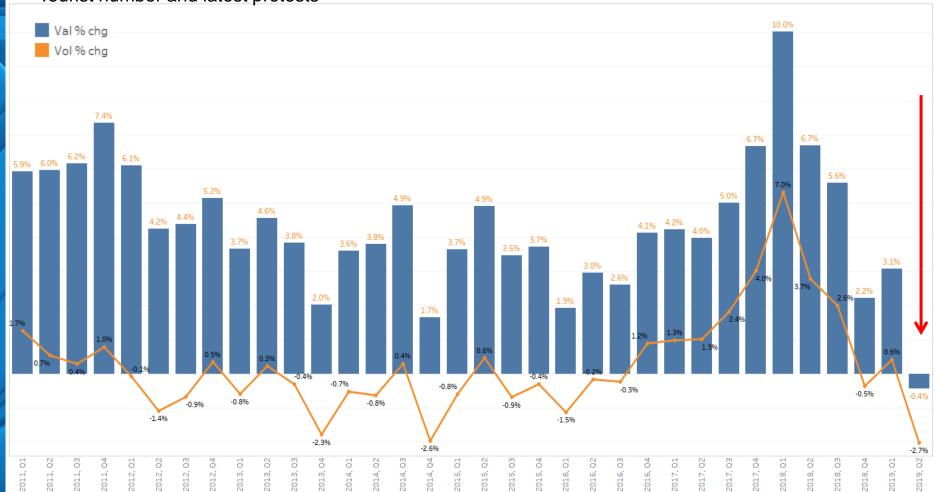
Designs related to big events: sports or festive season



FIRST DECLINE ON TOTAL RESTAURANT RECEIPTS VALUE IN PAST 10 YEARS

Impacted by economic downturn since mid-2018, and further dragged by reduction in Mainlander





Latest Release: 06/08/2019

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SHIFTING TOWARDS MORE CONVENIENT AND COST-EFFECTIVE OPTIONS









CHINESE RESTAURANT

NON-CHINESE RESTAURANT

FAST FOOD

BAR

Value: -2.1%

Value: -1.7%

Value: +3.1%

Value: -4.4% Volume: -5.5%

Volume: -4.4%

Volume: -3.7%

Volume: +1.9%

Latest Release: 06/08/2019

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WHILE PEOPLE ARE DINING AT HOME, IT DOESN'T TOTALLY TRANSLATE TO IN-HOME COOKING

Usage of Delivery Service via Restaurant vs. Aggregators

Usage of Aggregators



68%Ordering Delivery via

Restaurant



50%

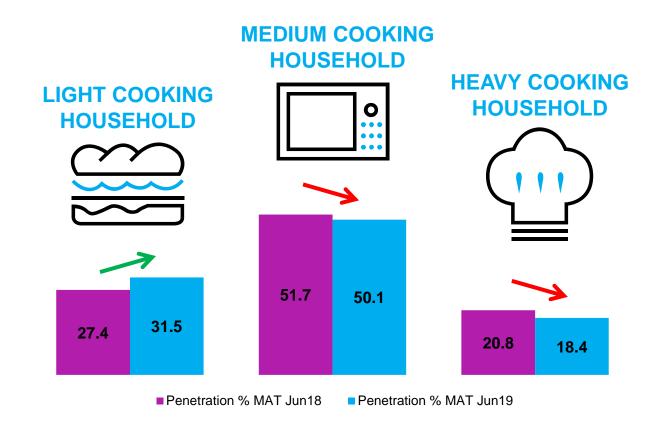
Ordering Delivery via

Aggregators

Base: All respondents (2019: n=515)

Source: 2019 Catering Study, (Q31a) Current incidence of ordering through restaurants/ aggregators; (Q32) Ever usage of aggregators

MEANWHILE, FOR THOSE STILL DINING AT HOME, ALSO SHIFTING TOWARDS LIGHT COOKING WITH REDUCED COOKING FREQUENCY



Light Cooking HH: Household that purchase Fresh/Frozen Food less than once a week Medium Cooking HH: Household that purchase Fresh/Frozen Food more than once but less than 4 times a week Heavy Cooking HH: Household that purchase Fresh/Frozen Food more 4 times a week

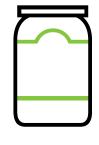
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SIGNIFICANT MOMENTUM GAIN ON FOOD CATEGORIES THAT FACILITATE QUICK AND LIGHT COOKING









FROZEN SEAFOOD

19 vs 18: +10% 18 vs 17: +1%



19 vs 18: +14% 18 vs 17: +2%

PRE-PACKED SOUP

19 vs 18: +7% 18 vs 17: -4%

PASTA & PASTA SAUCE

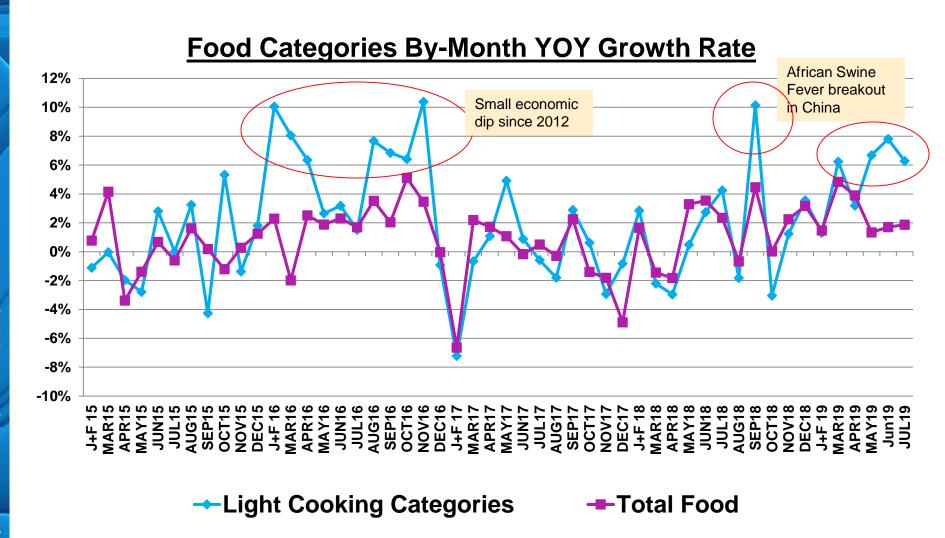
19 vs 18: +3%

18 vs 17: -7%

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RELATIONSHIP BETWEEN LIGHT COOKING GROWTH AND WEAK ECONOMY ALSO SHOWN IN 2016

Meanwhile, Jun-Jul protest did not have much impact on Light Cooking Categories, but on Total Food



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GROWTH OPPORTUNITY IN PREMIUMIZATION AND INNOVATION WITH PRODUCTS PROMISING HEALTH FOR FAMILY REASONS

Health & Price are No.1 in home cooking driver

Reasons of In-Home Cooking (self-cook or by someone sites)

Tester Genetic Cook or by someone sites)

Tester Genetic Cook or by someone sites)

Health consent

Tester Genetic Cook

Place Cook

Health consent

Exaction

Tester Genetic Cook

Top 3 health motivators are all family-related (i.e. stay health to be able to take care for family)

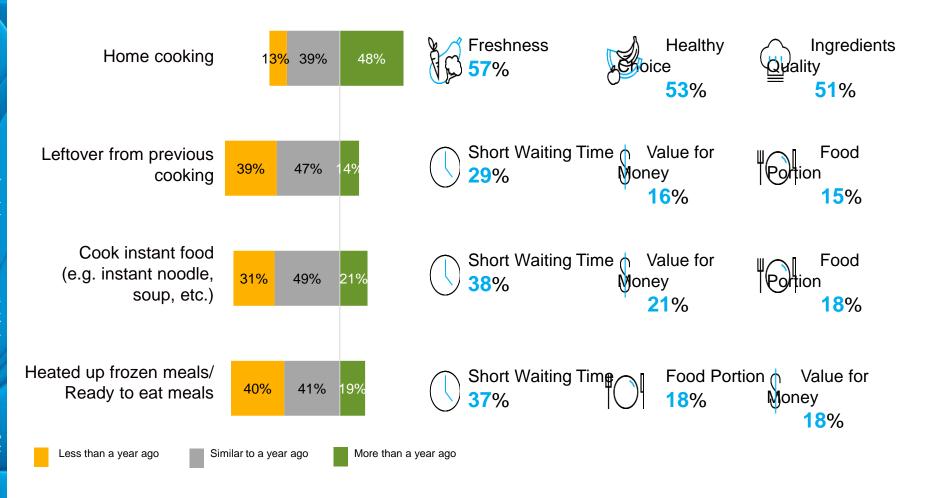


Consumers
showing high
willingness to pay
premium for
products with
health claims



Consumers are more likely to make proper meals at home. Home cooking is perceived as fresh and healthy – consumers try to compensate for their less healthy options while dining out with healthier home cooked meals even if it requires more preparation and time.

HOME COOKING



Source:

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WAYS OF WINNING IN TAKE-HOME CONSUMPTION

CVS Multi-buy promotions boosting home consumption

<u>Premiumization supported</u> <u>with ingredient upgrade</u> Quick and healthy: Ready-to-serve Chinese Soup

Total Category: +7% vs YA Impulse Size @ CVS: +21% vs YA

Penetration gain on Impulse Size Share of Trade shifting towards CVS Total Water Dumpling: +8% vs YA **Premium Line (\$95+/kg): +38% vs YA**

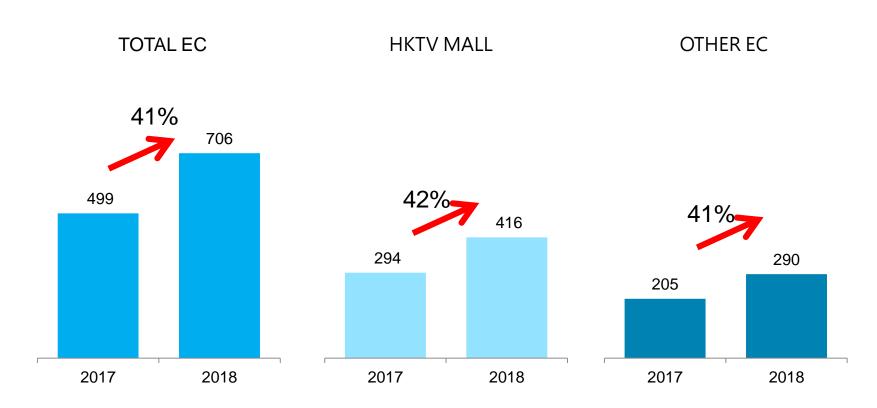
Total Pre-packed Soup: +0% vs YA Ready-to-serve: +3% vs YA Ready-to-serve Chinese: +14% vs YA



HKTVMALL SALES LANDSCAPE

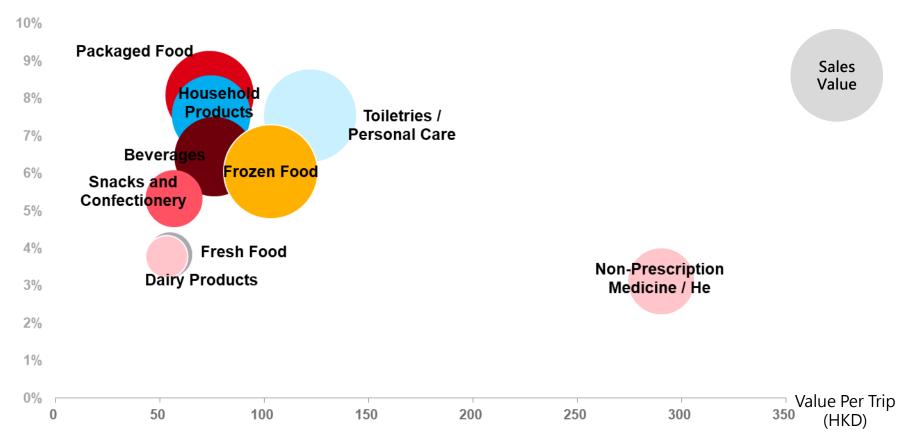
HKTVmall accounted for 59% of EC sales and reported 42% growth in 2018

Total EC Sales | FMCG | (HKD million\$)



SUPER-CATEGORY OVERVIEW

Penetration (%) HKTV mall | Super Categories Performance (2018)



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KEY TRENDS IN SUMMARY









PREMIUM

HEALTH

IN HOME COOKING

E-COMMERCE

Crossover Innovation

Less sugar/salt Fresh Ingredients Quick & Easy
Value for money

Convenience Price & Promotion

